



President and Executive Board Report

Delivered on 18/04/2026 at the 2025 Ordinary General Assembly in compliance with article 15.5 of the Constitution.

This 2026 *President and Executive Board Report* follows the text of the **Key Priorities (v.4.1)** approved on 11/05/2021 by the Board, with small amendments. Where a development has occurred, an explanation is presented **in blue**. When delving into a prospective, forward-looking point of view, *italics* are added.

Vision: More Sailors, More Fun, More Success

“Let’s help create the conditions to bring more people to have fun sailing and to succeed as sailors and as persons with sailors at the centre of our attention.”

The Board has taken steps to reach other Europeans institution such as European Union, European Olympic Committee and European Boating Association. EUROSAF is effectively working with EUROSAF Members to apply for European Union grants such as Erasmus projects. At the moment we have finished one project, one project has been approved and three have been submitted. The approved project ‘All Hands on Deck’ has an impact on all EUROSAF members as a tool to invite sailors and non-sailors in and back to the sailing community.

Value for the sailing community: EUROSAF’s *Raison d’Être*

EUROSAF must bring value to the sailing community: EUROSAF Members, clubs, classes, race officials, coaches, and—ultimately and foremost—sailors. The Board shall implement projects to that end.

The Board believes that attending meetings especially physically brings value to Members and delegates.

The 2025 EUROSAF Ordinary General Assembly took place in Neusiedl am See, Austria, under the invitation of the Austrian Sailing Federation, 25 delegates representing 32 members have attended. The election of the new Board occurred and the previous Board members have been thanked. As Josep Pla had to resign on January 14, 2025 due to his new role as World Sailing Vice President, Pinar Coşkuner Genç the first (and also the first female) Vice President had taken on the role and led the 2025 EUROSAF OGA. Timo Hass/Treasurer and VP, Yana Dobzhitskaya/VP and Marco Predieri/VP (also former President), due to the current Constitution, were not eligible for re-election. Anne Malledant/VP and Alexandru Micu/VP have been re-elected and Roland Regimer(former secretary general), Francesco Ettore, Michael Mifsud and Balazs Hadju have been elected to the role of VP for the first time. Pinar Coşkuner Genç has been elected to the role of President as the first woman president of any continental sailing federation.



The usual administrative topics were handled and five topics for discussion were held on ‘EUROSAF OGA organization’, ‘EUROSAF Sailing Academy’, ‘EUROSAF Race Officials Exchange Meeting organization’, ‘EUROSAF Events’ and ‘Sponsorships’.

*The **General Assembly** will need to decide on its meeting location for **2027** and **North Macedonian Sailing Federation** has shown interest. The floor will be open for venue proposals for 2028 and beyond.*

Short-Term Goals: Expand Sailing Grounds

The Board shall undertake to:

Consolidate the Secretariat

- Ensure the secretary general and the supporting staff deliver an outstanding level of service to all EUROSAF stakeholders.
- Secure financial support for the secretariat from 2022 onwards.

On 10/03/2017 the Board signed an agreement with the Austrian Sailing Federation. EUROSAF was granted the gratuitous right to use office, archive, parking, and meeting space on their premises in Neusiedl-am-See, Austria and EUROSAF’s secretariat was seated there. This agreement went on till the end of 2024. On 2025, following the President’s visit to Grandson, Lausanne, Switzerland on August 13th, 2025, the EUROSAF Board made an agreement with Star Sailor’s League (SSL), resulting in a free of charge office at SSL’s premises at Grandson, Lausanne, Switzerland and support of the costs of the new secretary general, Dina Zagaria Devoti. Dina successfully took on the role with the help of especially Roland Regimer/VP who held the role previously and went on working in the position till end of July 2025 after the resign of the previous secretary Doris Gstatter on January 12, 2025. The Board is overwhelmed to move to Lausanne, Switzerland which is the center of International Olympic Committee and sincerely grateful to SSL and Michel Niklaus for its continuing support to European sailing and EUROSAF.

Yearly from 2017, and except in 2020 because of the pandemic, the Board held a physical meeting in Neusiedl-am-See, on top of two other physical meetings and weekly online meetings. On 2025, the Board held a physical meeting at Constanta, Romania during the EUROSAF Sailing Academy Workshop, on 2026 during the EUROSAF Race Officials Exchange at EUROSAF Academy, Murcia and went on with the usual weekly online meetings.

For the next twelve months, the Board will keep on the weekly online meetings and meet in person at EUROSAF OGA 2026 at Valetta, Malta, in autumn at the new office at SSL Premises Grandson, Lausanne, Switzerland at autumn 2026 and at EUROSAF Race Officials Exchange at Zagreb, Croatia 2027.

Scale up the Race Officials Exchange Programme

- Continue managing the EUROSAF Race Officials Exchange Programme (ROEP) and organizing an annual meeting of Members to agree on exchange activities and provide valuable content.
- Enhance the web-based tool’s functionality and usability.



- Support Programme meetings.
- Encourage participation in the Programme by all Members, their national race officials, and their international event organizers, even if they do not take part in the exchange.

The 2026 ROEP meeting took place on 10/01/2026 in Murcia, Spain. Thanks to the efficient organization by the EUROSAF Academy, delegates representing 26 Members attended the meeting and allocated places for race officials at sailing events on the Continent for 2026. Nino Shmueli (ISR) and Anastasia Weinberger (AUT) led the two rounds of allocations. 221 events in 26 member countries were brought to the meeting table, including national and Continental championships and some major European sailing events. 221 spots were offered; at the end of the meeting 134 spots were allocated and additional ones have been allocated after the meeting. 77 NJ, 20 IJ, 24 NRO, 1 IRO, 10 NU, 1 IU and 1 NM places have been allocated. For 2027, events for National and International Classifier will also be included in the exchange due to the marvellous increase in inclusive sailing events across EUROSAF members.

After the Race Officials exchange itself, Elvira Llabres, well known sailor and data analyst for 6 America's Cup campaigns, made a presentation about 'Navigating the Numbers/Modern Performance Sailing in and out of the America's Cup' triggering the use of technology in sailing. Deniz Çicek and Johanna Poksi explained in detail how the Erasmus project of 'All Hands on Deck' can help the race officials and event organisers for a better service at various events at EUROSAF Members' events. Rafa Gonzalez, the director of the first EUROSAF Academy at Murcia, Spain, after giving a tour of the premises, explained in detail the additional value of having a EUROSAF Academy. Axel Ruhl from SAP went into details about 'Sailing Analytics/SAP' and its role in assisting events of EUROSAF Members and how it can be expanded to include more EUROSAF involvement.

*The next EUROSAF ROEP meeting will take place on **09/01/2027** at **Zagreb, Croatia**, at the invitation of the Croatian Sailing Federation.*

Support Race Officials training

- Expand the Race Officials Exchange Programme into training in collaboration with existing training structures and in line with the EUROSAF European Sailing Academy goals.

Tom Rusbridge, EUROSAF Exchange Delegate from Royal Yachting Association came up with an e-project, 'Class Regatta Advisory Board'/CRAB which will be integrated into the EUROSAF website allowing all EUROSAF Member race officials to ask about anything related race official issues to be replied by any EUROSAF Member race official encouraging a unanimous approach to race officiating based on general World Sailing race official guidelines.

The Board plans to promote the use of an online learning platform to offer courses to race officials, coaches, and sailors in Europe and create new training opportunities without the burden to run and finance setting up and running them. This will help EUROSAF and its Members to reach a broader audience and generate attention among participants for EUROSAF and its programmes. Currently one offer has been received by our current

European Sailing Federation (EUROSAF)



website provider and at least two other bids are encouraged to be received via EUROSAF members within the scope of a month.

- Broaden the RO Training Study, research into RO distribution and training systems across Europe.

EUROSAF Sailing Academy Workshop has been organised by Alexandru Micu/VP hosted at Constanta Maritime University's Nautical Base on October 17th to 18th 2025. Mainly attended by EUROSAF Erasmus Project AHOD's partners, the workshop has been opened by Pınar Coşkuner Genç/President and in the following days have seen the participation of over 50 students and interested parties from Romania and abroad.

EUROSAF Board currently works through the European part of extensive survey of WS Growth Committee's survey and calls for interest to join WS Growth Committee's Europe Group as a non-committee member to enlarge the scope of ideas presented from EUROSAF Members.

*The Board aims to broaden the field covered by the **Determination of Current Situation and Dissemination of Race Officials' Training in European National Sailing Federations** report (presented at the 2020 ROEP Meeting and later published by Edizioni Quapeg in *Geografia, Geopolitica e Geostrategia dello Sport*) to give Members a better understanding of the different RO systems used among them and help them grasp best practice.*

Develop EUROSAF Events

- Continue setting up EUROSAF Class Cups in collaboration with class associations to promote enhanced and cross-European participation in class events.
- Set up EUROSAF Cups in cooperation with major event organizers previously involved in the EUROSAF Sailing Champions Cup.

EUROSAF has announced the EUROSAF Sailing Champions League - European Championship 2025 at Punat, Croatia from 28/05 to 01/06/2025. EUROSAF as the owner of the brand/title and being approached by several Members, in accordance with ISLA (International Sailing League Association) has created an event on the bases 'by the sailors for the sailors' with reasonable cost. This successful event will be held at 2026 at Velden, Austria. Which will for the first time include 'EUROSAF Women Sailing Champions League', expressing the importance of women in sailing.

- Welcome classes wishing to hold EUROSAF European Championships in line with EUROSAF Events policy.

As a way to fulfil EUROSAF's vision, the Executive Board teams with Classes wishing to hold EUROSAF Class European Championships and enhance their reach, such as the **Bénéteau First 18 SE** and **First 27** Classes, the **Patin de Vela**, the **Pirat Class**, and the **69F Class**. In position of need, EUROSAF has helped classes such as Benetaeu Platu 25 which held the first and ever Europeans of any sports at Ukraine, International Kiteboard



Association and L30 in their path to become World Sailing Classes and when they were not able to hold Europeans on their own or disseminate through EUROSAF Members.

The Board aims to expand collaboration with Classes and invites them to organize EUROSAF European Class Championships jointly.

- Enhance communication about EUROSAF Events and foster participation.

All EUROSAF events have been publicized to Members and posted on both the website and the Facebook channel with all the information received from organizers. With the help of forming EUROSAF Committees, especially Events and Race Officials, the support EUROSAF Members will gain from event organisers will broaden.

The Board expects event organizers to provide as much information as possible about their event, both in advance for its promotion and during the event itself to enhance public reach, and plans to extend the reach of its communication by actively collaborating with Members' channels. An additional step could be to include mandatory communication services in EUROSAF Events and thereby enhance their value.

- Bring value to EUROSAF Events organizers and sponsors.
- Develop and apply sustainability goals.
- Set down EUROSAF Events regulations along the lines of EUROSAF Match Racing regulations.

The Board published the **EUROSAF Events Regulations** in 2023, expanding the previous EUROSAF Match Racing Regulations. The first ever **EUROSAF Team Racing Europeans** at 2027 will need a relook at EUROSAF Events Regulations.

EUROSAF Team Race Regulations will be enhanced in 2026 which are currently part of EUROSAF Events Regulations.

- Create guidelines for EUROSAF Events following the Key Priorities (e.g. training, development, increased participation in sailing, cultural exchange...) to enhance the value EUROSAF Events bring to Members, race officials, coaches, sailors, and to the European sailing community.

The Board will align such requirements for EUROSAF Events in line with the Neutrality Policy and International Olympic Committee Guidelines for Transgender Policy and WS Equity, Diversity and Inclusion Committee reports and trainings.

- Finalize the bidding and granting process of EUROSAF Events at least one year in advance.

Following Events have been sailed in **2025 under EUROSAF umbrella.**

- EUROSAF Sailing Champions League - European Championship 2025, Croatia, May 2025
- EUROSAF 69F Youth European Championship, Italy, June 2025



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- EUROSAF European Championship Pirat, July 2025
- EUROSAF BENETEAU First 18 SE & Seascape18 Open European Championship, Slovenia, July 2025
- EUROSAF ETF 26 European Championship, Italy, August 2025
- EUROSAF Mixed Offshore Europeans, Italy, September 2025
- Silverrudder and EUROSAF First 25 SE Single Handed European Championship, Denmark, September 2025
- EUROSAF Inclusive European Championship, Italy, 2025

These Events are scheduled for 2026:

- EUROSAF Beneteau First 18 SE European Championship Pirate 2025, Austria, July 2026
- EUROSAF Women's Sailing Champions League, Austria, July 2026
- EUROSAF Inclusive European Championship, Poland, July 2026
- EUROSAF Pirat Junior European Championship, Germany, July, 2026
- EUROSAF First 27 SE Singlehanded European Championship, Denmark, September 2026
- EUROSAF Sailing Champions League Final, Austria, October 2026
- EUROSAF eSailing European Championships, Italy, October 2026
- EUROSAF ETF26 European Championship 2026(venue TBC)

Members who are interested in hosting the 2026 Match Racing EUROSAF Europeans, Women's EUROSAF European Championship or Match Racing Youth EUROSAF European Championship are welcome to contact the office. There are ongoing negotiations to hold EUROSAF Double Mixed Offshore European Championship at the venue of WS Double Mixed Offshore World Championships.

These events are scheduled for 2027:

- EUROSAF Team Racing European Championship, Spain, September 2027
- EUROSAF Inclusive European Championship, Türkiye, October 2027
- EUROSAF Surprise European Championships, Switzerland, 2027
- EUROSAF Patin de Vela European Championships, 2027

2027 EUROSAF Events are open for bids except the above.

For all EUROSAF Events the Board keenly requests the support of all EUROSAF Members, via participation. EUROSAF, as always, is keen to help support new formats, classes and especially classes which are widely and only sailed in Europe.

- Closely follow up the implementation of events regulations and workflows regarding contracts, payments, and event organization.

The Board oversees the administrative and social aspects of all EUROSAF events for 2026 and beyond.

The treasurer and the secretary general streamlined the workflow for events by following up the allocation of events with sending of contract and of invoice. This resulted in greater control of the administrative process and shortening of payment terms. A simpler process



for checking Notice of Race and Sailing Instructions and appointment of race officials will follow after the construction of EUROSAF Committees such as Events and Race Officials.

- Ensure a EUROSAF representative attends all EUROSAF Events.

In 2025, most EUROSAF Events were attended by a EUROSAF representative, in most occasions acting as a race official. It is made certain that EUROSAF aligns with the policy of Conflict of Interest, whilst not assigning the EUROSAF President as the Chair of the Jury at any EUROSAF event in order to assure the principle of separation of jurisdiction.

In 2026 such an attendance is expected at all EUROSAF Events and, whenever possible, as race officials through the Race Officials Exchange Programme.

- Keep on pushing for Para Sailing expansion in Europe and promoting inclusive events.

In 2026, EUROSAF Inclusive Europeans will be held together with WS Worlds Test Event, Gdynia, Poland, ensuring easy access for all EUROSAF Members and larger promotion for the event in general and thanks the Polish Yachting Association for this opportunity.

- Continue supporting World Sailing in re-introducing Para Sailing into the Paralympic sports programme.

EUROSAF actively contributed in assisting WS whilst holding with the more than decade long EUROSAF Inclusive Europeans and ensuring with date form EUROSAF Members regarding inclusive sailing. The Board encouraged and helped share the best practices within members especially about inclusion of disabled sailing in EUROSAF Members' federations in opposition to holding a separate 'Disabled Federation' within their countries. The Board participated actively at the first World Ability Games to include sailing at Mersin, 2025 and proudly announces the addition of sailing for the first time at Youth World Ability Games due to the enormous efforts of the Turkish Sailing Federation.

As is apparent from the upholding of the EUROSAF Inclusive European Championship and the creation of the EUROSAF Inclusive Cup, the Board is committed to continue supporting Para Sailing, especially in inclusive set-ups, as a support to sailors and a contribution to gaining back inclusion in the Paralympic Games sports programme in the future.

- Promote the inclusion of sailing into the European Games.

Thanks to the direct involvement of the Turkish Sailing Federation (TSF), whose president Özlem Akdurak attended a General Assembly of the European Olympic Committees (EOC) in Istanbul and Alexandru Micu, EUROSAF Vice President who attended the EOC meeting at Bucharest, Romania, have been following up with local authorities after 2027 **European Games** were granted to the city, the introduction of sailing in this continental competition appears still within reach, even though it was not included in the previous three editions. Even not in the official list of sports, the host EUROSAF Member, Türkiye, is planning to hold a possible showcase event with SSL.



Expand involvement into e-sailing

- Link EUROSAF Events to e-sailing counterparts.
- Develop an e-sailing strategy in collaboration with EUROSAF stakeholders.

Francesco Ettore/VP, with the help of the former EUROSAF President and VP Marco Predieri has come up with a plan to hold EUROSAF European eSailing Championship and EUROSAF European eSailing Nations Championship which will be launched at 2026.

Broaden development projects

- Keep up development webinars.
- Look for answers to the Millennial Problem: “instant gratification” and “no commitment.”
- Promote further collaboration between Members, especially with projects including exchange and training.
- Encourage Members thinking about a sailing project or solving a sailing problem to turn to EUROSAF to connect with Members sharing their goal or having already found a solution and thus create a multiplier effect.

AHOD is currently working on a platform which will include all EUROSAF members. EUROSAF, with the funding will focus on ‘Coach Exchange’, a project that will have a serious impact like ROE.

EUROSAF partnered together with Famagusta Nautical Club, Istanbul Sailing Club, Turkish Sailing Federation, Progeu – Progress in European Union Istituto per lo Sviluppo, Hrvatski Akademski Sportski Klubovi Mladost Sveucilista U Zagrebu, Istituto Internazionale Italiano Studi Sport Società, The Sail Coach Foundation and the Nautical Club of Thessaloniki for CrystalWater project. The project is still under consideration. Another project EUROSAF has partnered in and is being considered is SUSailableMED, with Torino University, Italian Sailing Federation, Turkish Sailing Federation and Maltese Sailing Federation.

Aim for the European Sailing Academy

The Board has reached an agreement with the regional government of Region de Murcia, Spain, to set up a permanent training centre in Los Alcázares, on Mar Menor, and provide Members with a facility they may use year-long for training sessions and other sailing activities, especially in winter and early spring. The Mar Menor, accessible from Alicante airport one hour away, is the largest salt-water lagoon in Europe and has virtually no waves, making it an excellent location for foiling disciplines. The **EUROSAF Sailing Academy** is inserted in the *Centro de Alto Rendimiento Infanta Cristina*, a high level, multi-sport training centre that belongs to the regional government of Murcia and provides auxiliary services, such as accommodation, meals, classrooms, gyms, etc., managed by the Region. The agreement runs for five years and creates no financial obligations for EUROSAF, which must organize a European level championship yearly. There has been one ROE meeting, two continental events, eight trainings and three clinics on national and international level organized at EUROSAF Academy.



If your sailors need a place to train year-round, and especially in wonderful winter and spring conditions, check the EUROSAF Sailing Academy in Murcia, Spain.

- Keep on taking part in Erasmus+ projects funded by the EU that can have a positive impact on sailing.

Whilst helping Members in the dissemination efforts of their Erasmus+ projects, EUROSAF is as always ready to be a partner in Erasmus+ projects promoted by Members and other stakeholders.

- Take part in the SKILLS by SPORT 4 MED (SBS4Med) project promoted by ASAG – Catholic University Milano as an Erasmus+ call.

In November 2019 the European Commission funded the SKILLS by SPORT 4 MED project promoted by Forum Sport4Impact that plans to train and educate people to develop or change work skills and competencies, set up an experimentation in Mediterranean countries, create awareness, and construct a set of open educational resources to support soft and professional skill development through sport. After the data was collected and a first conference was cancelled due to the pandemic, a second international Conference in five instalments, available online, was attended by EUROSAF Members and Executive Board members, geared towards designing and activating private public policies to address four key issues in the framework of UN Sustainable Development Goals.

On 03/02/2023 Alexandru Micu/VP attended online a meeting held in Larnaka, Cyprus, providing input regarding using sailing to build a sustainable developing system and giving the example of Viana do Castelo (Portugal); on 24/02/2023 then first vice-president Pinar Coşkuner Genç attended online a meeting held in Beirut, Lebanon; on 31/03/2023 Alexandru Micu/VP (online) and Marco Predieri/then VP (on site) attended a meeting in Milan, Italy.

This year's SPORT4IMPACT Conference is currently being held at Milan, Italy and EUROSAF's AHOD project partner Deniz Çiçek(TUR) is currently attending it. Next Year's conference will be at Milan March 21-23.

The Board will continue to support the project in accordance with its goals and the coordinator instructions.

- Continue developing a European network of collaborating universities and higher education institutions.

EUROSAF signed Memoranda of Understanding with two universities defining collaboration goals, in Italy and in Romania.

The Board aims to resume partnerships with universities active in the field of sailing.



Grow EUROSAF funding

- Find a title sponsor for EUROSAF or for one or more of its projects.

The 2026 budget is based on the experience from previous years and contains investments that are planned in 2026.

The Board has revived a former project that investigated insurance needs of Members, clubs, organizing authorities, race officials, coaches, and sailors.

The Board aims at launching an online survey to understand better the needs of Members and what risks are insured in different countries and how, and what opportunities for useful insurance services may exist. The next step for the Board would be to look for a European-wide insurer who can offer insurance policies to cover such risks for a competitive premium, adapted to Members needs and their national legislation.

- Finalize recovery of outstanding bills.

Further a good relationship with World Sailing

- Expand the collaboration with World Sailing.

Pinar Coşkuner Genç/President is currently chairing Equity, Diversity and Inclusion Committee of WS which also has a chair at the WS Council, whilst representing EUROSAF at WS's Growth of Sailing Committee and is a member of WS Race Management Sub Committee and WS Race Officials Committee Development Working Group. Anne Malledant/1st Vice President is chairing WS RMSC and Vice Chair of Match Racing SC. EUROSAF Vice President Alexandru Micu is Council Member for Group C. Since 2018 the EUROSAF presidents has formally invited World Sailing presidents to EUROSAF Annual Meetings. WS President Quanghai Li and WS vice-presidents Tomasz Chamera (POL) and Josep Pla(AND) attended the 2025 General Assembly and addressed the meeting in representation of World Sailing.

The Board aims at further expanding its collaboration with World Sailing.

- Define and promote a better integration of EUROSAF and other Continental Associations into World Sailing institutions.

The previous Board's president and first vice-president have attended Regional Associations' meetings that started around a development project in Oceania, finalized with input from all regions and presented to World Sailing. Meetings then focused on how to define a relevant role for Continental Associations in World Sailing and resulted in a proposal presented to the Board of World Sailing to create a **Continental Associations Commission** as an advisory body for development matters to the Board, together with draft terms of reference. A meeting was held during the World Sailing annual conference in Singapore, where a list of tasks for the Commission was drafted and later presented at the WS Development and Regions Committee meeting. This commission has not been



officially formed, but a meeting has been held within the WS AGM schedule at Dublin, Ireland.

The Board expects the Commission to be formally created by the World Sailing Board and look forward to meet again face to face at Qingdao, China, WS AGM at 2026.

Maintain good communication with Members

- Keep on sending bimonthly emails to EUROSAF stakeholders and interested parties.

A summary of updates will be sent quarterly.

- Continue meeting with Members' delegates during World Sailing meetings.

Since the World Sailing mid-year meeting in 2017, a EUROSAF promoted meeting with Members' delegates has taken place at each World Sailing physical meeting. At 2025, during the SSL event at WS AGM at Dublin, Ireland, Members have gathered with the Board to hear from Pinar Coşkuner Genç/President about SSL and EUROSAF collaboration on EUROSAF office, EUROSAF secretary general and various events and projects.

The Board aims to continue meeting with Members' delegates during World Sailing physical meetings, the next one being scheduled in Qingdao, China next November.

- Create opportunities for personal contact with and between stakeholders.

As reported above, the **2027 EUROSAF ROEP Meeting, 2027 EUROSAF SA Workshop and 2027 EUROSAF OGA** will be held physically.

The Board is committed to holding physical meetings and is open to invitations to be present at any Member and regional meetings, events, or organisations.

Since 2019 the Board sends a representative to each EUROSAF Event, in line with *Develop EUROSAF Events* priorities.

The same presence goal is set for all future EUROSAF Events.

- Continue updating and collecting contact details of key people Members want to keep informed.

Although the Board regularly informs EUROSAF Members at the official address they have provided the Secretariat, communication is not always direct with people in charge of EUROSAF matters. To improve communication, the secretary general launches an updating process every end of year.

Members may submit contact details of additional key people they want to keep informed to ensure that no opportunity is lost to them, without disabling any official channel of



communication. As noted above, the Board will keep informing Members and stakeholders of EUROSAF developments through all available channels: website, email, social media, Basecamp, and personal contact when possible.

- Understand Member's needs, especially those that can be solved through cooperation projects.

The EUROSAF Sailing Academy in Murcia described in *Aim for the European Sailing Academy* and the insurance project presented in *Grow EUROSAF funding* are examples of identifying possible Members' needs and looking for ways to provide for them.

The Board is open to proposals from Members to help them fulfil their needs through cooperation with other Members and other stakeholders.

Apply good governance principles in line with IOC recommendations

- Statement concerning war in Ukraine

Following the start of the war in Ukraine on 24/02/2022, EUROSAF joined recommendations of the International Olympic Committee and the World Sailing statement of 1 March and decided the following, as confirmed by the General Assembly: EUROSAF suspends participation of Russian and Belarusian athletes and officials in EUROSAF Events until further notice. EUROSAF has no events planned in Russia or Belarus since 2022.

The Board is committed to helping Ukrainian sailors as much as it can. As a measure, the Executive Board has decided to waive both the EUROSAF membership fee for the Sailing Federation of Ukraine and the entry fee for Ukrainian sailors in EUROSAF Events in 2026. The General Assembly gave the Board authority to amend and to terminate the statement according to the development of the situation and to IOC and World Sailing recommendations. Nevertheless, the Board has sent on March 26, 2026 the document named 'World Sailing Neutrality Policy Alignment' and will hold a vote on the matter in the OGA.

The Board looks forward to peace returning immediately and to sailing resuming in friendly competition.

- Keep on applying the principles of good governance set forth by the Association of Summer Olympic International Federations (ASOIF), namely transparency, integrity, democracy, sports development/solidarity, and control mechanisms.
- Measure the improvement in their application by a yearly assessment following ASOIF recommendations.

Although non-compulsory, in 2017 the Board decided to improve EUROSAF's governance by following the principles of good governance set forth by the **Association of Summer Olympic International Federations (ASOIF)** for its members, namely transparency, integrity, democracy, sports development/solidarity, and control mechanisms. Hence, the Board identified and decided on a wide set of actions to improve EUROSAF's governance,



as measured by compliance with ASOIF criteria, and decided to apply them as an on-going process.

In 2021 the General Assembly approved the **EUROSAF Code of Ethics** proposed by the Board that refers to all relevant ASOIF guiding codes and is adapted to EUROSAF's Continental role, in effect keeping EUROSAF up-to-date regarding all ASOIF recommended guiding codes. The Board and the Secretariat have continued applying actions identified as improving compliance with the ASOIF criteria.

To continue improving EUROSAF's governance, the Board plans to keep up with the ongoing process without overtaxing EUROSAF's resources and capabilities.

Make the most of consulting bodies' expertise

- Adopt a team approach for projects and bring together experts in specific consulting bodies according to their skills and availability.
- Set precise goals and deadlines for each consulting body in their Terms of Reference and measure their achievement; if needed, reshuffle their membership according to achievement and participation.

After the 2021 General Assembly decided, on a proposal from the Board, to change the consulting bodies' structure, the **Legal Committee** continued operating, as well as the **ROEP Guidelines Working Party** to set up to bring forth guidelines for running the Programme and matching race officials to events—and the **ROEP IT/Software Working Party**—set up to define the structure for a Programme's IT tool—, which both have fulfilled their tasks.

At the 2023 General Assembly it was proposed to set up an **Ice Sailing Working Party**, pending because of lack of candidates, and a **Games of the Small States of Europe Working Party**, aiming at securing sailing presence in all editions of the Games, which started operating during the Games of the Small States of Europe held in Malta in 2023.

At this OGA, the Board is proposing to constitute at least three other Committees, Race Officials, Events and Development.

Whenever necessary, The Board looks forward to continue implement a Working Party on a result focused approach.

- Coordinate and foster consulting bodies' projects.

The Board fondly thanks all current consulting bodies' members for their work and involvement, especially the Legal Committee.

The Board expects consulting bodies to proactively provide EUROSAF with relevant expertise and inspiring projects that make the most of EUROSAF Members capacity and willingness to cooperate and exchange and expects them to be driving forces behind EUROSAF's projects.



- Bring all communication and collaboration within consulting bodies under Basecamp.

People are used to emails and, recently, WhatsApp. These tools, however useful, lack features needed when working on several projects with different teams changing in composition. Structuring and archiving, to name just two basic functions, are key for team members to contribute meaningfully and efficiently and to easily access past discussions and documents. Further tools, such as task assigning, deadline setting, progress tracking, and more, are bonuses available on **Basecamp**.

The Board will continue using Basecamp and offering it as consulting bodies' communication and collaboration tool for all to benefit from its capabilities.

Sustain online communication

- Deliver one-to-one communication with EUROSAF stakeholders; use a suitable IT platform (currently Basecamp) to communicate with the relevant people in member MNAs.

The Board uses **Basecamp**, an online collaboration platform, to communicate and coordinate actions almost daily. All consulting bodies' members have been granted access to Basecamp and some use it regularly.

To help Members keep their information updated and mutual channels of communication open, a form is available on the website.

- Continue including in the website past information from the previous website and other sources, when available.
- Adapt EUROSAF's website structure to include more information and improve usability.

In 2022, the Secretariat launched a project to bring the website up to date with the latest technology together with a professional provider. After selecting one of the three bids received (from Austria and Türkiye), the project was implemented in the second half of 2023. The **new website** was presented in December 2023.

- Grow EUROSAF's communication impact.

EUROSAF activities are regularly posted on the website and on Facebook and Instagram channels, together with connected events and activities that expand EUROSAF's reach and increase its partners' goodwill.

The Board looks forward to all people related to EUROSAF with an active Facebook account to "like" EUROSAF and to "like" all announcements, thus helping to expand their reach and impact. The Board encourages all stakeholders with news or graphic material related to EUROSAF to share them with the secretary general and thus expand their reach and enrich EUROSAF channels; it plans to extend the reach of its own communication by actively collaborating with Members' channels.



The Secretariat regularly sends news and developments related to EUROSAF to all Members or to those persons of the National Federations who have been named as contact for such information. In addition, a list of interested persons anchored in European sailing has evolved over the past years.

The Board implemented an integrated data management to put communication with all stakeholders on a more professional footing. The provider completed the work at the end of December 2025.

Long-Term Goals: From Cooperation and Development To Knowledge, Unity, and Trust

The Board shall endeavour to:

- Give rise to new opportunities for the benefit of European sailors, coaches, race officials, and sport administrators.
- Impact sailing at Continental level in a positive, strong, and lasting way.
- Foster unity and trust in Europe to grow sailing into a powerful Continental sport.

The Board has a continuous relationship with European Olympic Committee and European Union.

Cooperation with and among Members

- Bring all World Sailing European MNAs into EUROSAF.
- Maximize the benefit to Members from cooperation within EUROSAF.
- Build stronger ties between Members.
- Build strong and mutually beneficial ties with the sailing community.
- Build on Members' diversity a stronger EUROSAF.
- Work on the following objectives:
 - Bring value to the sailing community through cooperation projects.
 - Develop lasting and rewarding cooperation projects between Members.
 - Maintain a good working relationship with all other sailing stakeholders (World Sailing, other Continental Associations, classes, clubs).

The Board continues to collaborate and invite the non-EUROSAF member European WS Member National Authorities.

Race Officials

- Help race officials gain experience for the benefit of sailors and event organizers.
- Give European international event organizers access to highly skilled international race officials.

The first and most successful project of EUROSAF, Race Official's Exchange has been 'exported' to WS and to other continental associations.

Youth

- Strengthen youth sailing in Europe: bring more youngsters to enjoy sailing.



Alexandru Micu, VP, has continued developing and promoting **Express Sailing**, a simplified regatta format to promote sailing to beginners and to the public and to add visibility, understanding, and fun to beginner events. The format has been tested multiple times and adjustments have been introduced.

EUROSAF members are invited to join the Express Sailing rule developing team to finalize this sailor- and public-attractive sailing format.

- Work on the following objectives:
 - Introduce more fun into youth sailing.
 - Offer young sailors’ consistent pathways from grassroots to (top) competitive sailing.
 - Keep young sailors involved in the sport throughout youth and beyond, whether in competitive sailing or not.

Development

- Promote a lifelong participation in sailing to fulfil the promise that “sailing is a sport for life.”
- Work on the following objectives:
 - Bring more people into sailing.
 - Keep sailing fun.
 - Foster personal growth through sailing.
 - Expand the social reach of sailors, coaches, and race officials’ expertise.

Events

- Promote and facilitate sailing for all ages throughout Europe.
- Use EUROSAF Events as a way to foster personal growth through sailing.
- Use EUROSAF Events as a testing ground for new formats, ideas, and ways.

EUROSAF has been supporting the double mixed offshore (DMO) discipline since its very beginning, organizing the first ever championship in 2019 following the criteria setup for the Olympic proposal, forwarding the experience gained to World Sailing (WS) staff, and taking part in the WS Working Group promoting it. In 2025 EUROSAF organized the seventh **EUROSAF Mixed Offshore European Championship**. Its accumulated experience has brought some insights to run a successful DMO event:

- Equal boats are absolutely necessary and this can only be achieved consistently with a fleet fully owned or managed, 365 days a year, by an organizer.
- Two nights at sea are a minimum, three being the best option as the game changes completely and team-, sleep-, and food-tactics must be adapted to the discipline, which proves challenging to sailors and enhances the discipline’s interest.
- Active social media participation by teams during the race must be embedded in the event and gives high returns in terms of fan activation and sponsor return.
- To attract sailors the financials of the event must be tuned to make it virtually free for teams to attend, which requires the consistent involvement of committed sponsors.



The Board is currently working with WS regarding the future of the format.

The Board reckons the way forward for the DMO discipline is to develop fleets of equally rigged, equipped, and maintained boats together with an ecosystem of fully financed events, linked to Continental and World Championships, that allow teams to focus on the discipline year-long.

- Help increase participation in and visibility of Para Sailing.

EUROSAF will keep on holding its annual EUROSAF Inclusive Europeans.

European Sailing Academy

- Give the sailing community easier access to sailing related knowledge and the sport of sailing further recognition as a fruitful matter of study.
- Set up a European Sailing Academy to coordinate, develop, and distribute knowledge, training, and research about all matters related to sailing.
- Work on the following objectives:
 - Bring value to the sailing community through knowledge, training, and research projects.
 - Bridge the gap between sailing knowledge generators and users.
 - Create a repository to collect, store, and distribute knowledge useful to the sailing community.
 - Define and promote European standards of training in sailing.
 - Detect mutually beneficial cooperation opportunities between Members and research or training institutions.

Constanta Maritime University will hold the EUROSAF Sailing Academy Workshop annually.

Classes

- Increase communication.
- Cooperate to foster common projects.
- Work on the following objective:
 - Increase participation in class events.

Other Sailing Continental Associations

- Collaborate for mutual benefit.

EUROSAF has enhanced its ties with other Continental and Regional Associations. EUROSAF is represented at World Sailing's Growth of Sailing Committee.

Marketing & Media

- Make EUROSAF actions visible to its stakeholders, to the sailing community, and to the public in general.

EUROSAF Secretariat is active in all sailing international media and at its social media tools.



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- Manage EUROSAF's value as an investment for funding partners.
- Consolidate a steady flow of revenue for EUROSAF's projects.

The creation of the **EUROSAF Sailing Academy** in Murcia, Spain, is a step in this direction. Others Members are encouraged to open up new EUROSAF Sailing Academies.

- Develop an effective communication strategy.
- Develop a strategy for media relations and awareness.

Foundation of new communications on social media is on its way.